Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

August 12, 2026

Company name: Sagami Holdings Corporation
Listing: Tokyo Stock Exchange, Nagoya Stock Exchange
Securities code: 9900
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	9,824	4.5	685	(13.3)	723	(10.7)	476	(20.5)
June 30, 2025	9,400	15.7	791	38.4	810	35.2	599	24.1

Note: Comprehensive income For the three months ended June 30, 2026: ¥ 475 million [(12.8)%]
For the three months ended June 30, 2025: ¥ 546 million [9.4%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	15.81	-
June 30, 2025	19.90	-

(Note) Diluted earnings per share are not provided as there are no potential shares with dilutive effect.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	25,691	19,771	76.9
March 31, 2026	27,123	19,659	72.4

Reference: Equity
As of June 30, 2026: ¥ 19,771 million
As of March 31, 2026: ¥ 19,659 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	0.00	-	12.00	12.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		0.00	-	6.00	6.00

Note: Revisions to the forecast of cash dividends most recently announced: None

The Company plans to conduct a stock split at a ratio of two shares of common stock for each share held, with an effective date of August 31, 2026. If the stock split were not taken into account, the year-end dividend per share for the fiscal year ending March 31, 2027 (forecast) would be ¥12.00.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	20,500	4.6	1,400	(24.2)	1,450	(22.7)	800	(32.6)	13.27
Full year	40,500	2.8	2,400	(19.4)	2,450	(19.5)	1,200	(25.8)	19.91

Note: Revisions to the financial result forecast most recently announced: None

The Company plans to conduct a stock split at a ratio of two shares of common stock for each share held, with an effective date of August 31, 2026.

The basic earnings per share in the consolidated earnings forecast for the fiscal year ending March 31, 2027 takes into account the impact of the stock split. If the stock split were not taken into account, the basic earnings per share for the six months ending September 30, 2026 would be ¥26.55, and the basic earnings per share for the full year would be ¥39.83.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies ( )

Excluded: - companies ( )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	30,301,784 shares
As of March 31, 2026	30,301,784 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	18,336 shares
As of March 31, 2026	18,336 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	30,124,548 shares
Three months ended June 30, 2025	30,119,760 shares

(Note) The Company's shares held by Custody Bank of Japan, Ltd. (Trust Account E) related to the "Board Benefit Trust (BBT)" plan are included in the treasury shares to be deducted in calculating the average number of shares during the period, but not included in the total number of treasury shares at the end of the period above.

* Review of the Japanese language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (voluntary)

* Proper use of earnings forecasts, and other special matters

Financial results forecasts and other forward-looking statements in this document are based on information currently available to the Company and certain assumptions deemed reasonable. Actual performance and other results may be significantly different from the forecasts due to various factors. For details on the assumptions for financial results forecasts and notes on the use of financial results forecasts, etc., please refer to "1. (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" on page 3 of the attachments of this quarterly consolidated financial results report.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Quarterly Period under Review

During the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026), the Japanese economy showed continued moderate recovery in personal consumption, supported by improvements in income and employment environment against a backdrop of higher wages. Additionally, the Nikkei Stock Average remained at high levels against a backdrop of improvements in corporate earnings and other factors. However, the future outlook has remained unclear due to continued price increases and heightened geopolitical risks, including the situation in the Middle East, and other factors.

In the food service industry, business steadily grew in general against the backdrop of improvements in personal consumption. However, consumers' awareness of saving and becoming selective further increased, resulting in a lack of momentum in demand recovery. Furthermore, the continued rise in various costs, such as material prices, labor costs, logistics costs, and utility costs, meant that the business environment remained harsh.

Under these circumstances, the Group is striving to improve basic value of the food service "deliciousness and hospitality" and to "pursue to provide values by food" aiming for good health both in "mind and body". Furthermore, by fostering the "material and spiritual richness" of our human resources, who create value for our customers, we are committed to cultivating a sense of "worth living" and "reward" among our employees, and improve the value we provide to our customers and our corporate value.

During the three months ended June 30, 2026, we opened 2 new restaurants, and in order to secure and retain human resources and achieve work-life balance, we implemented measures such as increasing wages and starting salaries of new graduates as well as setting days of closure for all restaurants.

The overview of our business segments is as follows.

(Overview of business segments)

1) Sagami

In addition to holding a "Cooking Fair" one time as a sales promotion measure in all restaurants, we carried out "Golden Week Coupon Distribution" and "New Spring/Summer Menu Introduction and Mother's Day Insert Flyers" in April, "Sagami Fan Appreciation Day Tickets and Signed Merchandise Giveaway Campaign", "Conger Eel and Kyushu-Grown Horse Mackerel Fair Commercial", "Morning & Dragons Campaign Commercial", and "Conger Eel and Kyushu-Grown Horse Mackerel Fair and Father's Day Insert Flyers" in May, and "Father's Day Appreciation Week" in June. In addition, we continuously provided information on campaigns on official social media accounts and apps such as Instagram and X.

As a result of these measures, sales from existing restaurants increased by 0.6% year on year, the number of customers at existing restaurants decreased by 0.3% year on year, and the average spending per customer increased by 0.9% year on year.

As for restaurants, the Company opened "Sagami Moriyama Kikko Restaurant" and "Sagami Amagasaki Medical Center Restaurant" (in May). We also closed "Sagami Shiga Moriyama Restaurant" (in May).

The number of Sagami restaurants was 167 as of June 30, 2026.

2) Ajino-Mingei

Ajino-Mingei held a "Cooking Fair" two times as a sales promotion project for all restaurants. In addition, we carried out "Spring Doyo Ox Day Fair" in April, "Mother's Day Fair", "Free Large Portion of Noodles or Rice for Takeout Campaign", and "All-you-can-eat Tenobe Udon (hand-stretched udon noodles)" promotion in May, and "Father's Day Fair" in June, each once, respectively.

The number of Ajino-Mingei restaurants, including franchise restaurants, was 50 as of June 30, 2026.

3) Don Don An

Don Don An held a "Cooking Fair" two times as a sales promotion project for all restaurants. In addition, we held "Don Don Festival" in June.

As for restaurants, the Company closed “Don Don An Kaminokura Restaurant” (in April).

The number of Don Don An restaurants, including franchise restaurants, was 27 as of June 30, 2026.

4) Other Restaurants

Self-service-type Soba noodles restaurant “Juwari Soba Second Generation Chosuke” held a “Cooking Fair” two times as a nationwide sales promotion project. In addition, “Kakiage Juwari Soba Chosuke” held a “Cooking Fair” two times and carried out, as a sales promotion project, “Zaru Soba Fair” in June.

As for restaurants in Japan, the Company closed “Juwari Soba Second Generation Chosuke Toyota Wakabayashi Restaurant” (in April).

As for restaurants overseas, the Company closed “SAGAMI Reggio Emilia” (in May) and “SUIZAN Lotte Mart Gò Vấp” (in June).

The number of restaurants, including franchise restaurants, was 19 in Japan and 8 overseas, for a total of 27 restaurants as of June 30, 2026.

As a result, for the three months ended June 30, 2026, net sales were ¥9,824 million, operating profit was ¥685 million, ordinary profit was ¥723 million, and profit attributable to owners of parent was ¥476 million. In addition, the number of group restaurants was 271 as of June 30, 2026.

(2) Overview of Financial Position for the Quarterly Period under Review

As of June 30, 2026, the total assets were ¥25,691 million, a decrease of ¥1,431 million from the end of the previous fiscal year. Current assets decreased by ¥1,997 million from the end of the previous fiscal year to ¥6,677 million, while non-current assets increased by ¥565 million to ¥19,014 million. Current liabilities decreased by ¥1,493 million from the end of the previous fiscal year to ¥4,616 million, and non-current liabilities decreased by ¥50 million to ¥1,303 million. Net assets increased by ¥112 million from the end of the previous fiscal year to ¥19,771 million.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

No revisions have been made to the consolidated financial results forecasts for the fiscal year ending March 31, 2027, from the forecasts which were announced on May 14, 2026.

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	5,726,710	3,825,509
Accounts receivable - trade	1,463,860	1,196,563
Merchandise and finished goods	286,011	277,738
Raw materials and supplies	737,844	848,470
Other	459,624	528,740
Total current assets	8,674,051	6,677,021
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,497,737	5,758,618
Machinery, equipment and vehicles, net	1,131,728	1,170,607
Land	6,513,714	6,513,714
Other, net	464,129	901,737
Total property, plant and equipment	13,607,309	14,344,676
Intangible assets		
Other	91,982	93,109
Total intangible assets	91,982	93,109
Investments and other assets		
Investment securities	1,499,780	1,529,605
Long-term loans receivable	38,768	37,883
Guarantee deposits	1,487,705	1,501,994
Long-term time deposits	1,350,000	1,350,000
Deferred tax assets	330,652	121,963
Other	43,065	35,475
Total investments and other assets	4,749,972	4,576,923
Total non-current assets	18,449,265	19,014,709
Total assets	27,123,316	25,691,731

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,088,898	892,930
Current portion of long-term borrowings	527,408	441,033
Accounts payable - other	2,538,130	2,362,027
Income taxes payable	936,670	64,918
Contract liabilities	40,844	15,183
Provision for bonuses	455,161	145,773
Provision for loss on store closings	4,088	726
Other	519,028	693,745
Total current liabilities	6,110,229	4,616,337
Non-current liabilities		
Long-term borrowings	75,712	6,150
Long-term accounts payable - other	130,515	129,216
Provision for loss on disaster	26,400	23,100
Provision for share awards	199,858	200,853
Asset retirement obligations	658,795	662,070
Long-term guarantee deposits	67,589	70,047
Deferred tax liabilities	192,183	207,948
Other	2,821	4,229
Total non-current liabilities	1,353,875	1,303,616
Total liabilities	7,464,105	5,919,954
Net assets		
Shareholders' equity		
Share capital	9,090,653	9,090,653
Capital surplus	6,192,923	6,192,923
Retained earnings	3,699,809	3,812,870
Treasury shares	(252,619)	(252,619)
Total shareholders' equity	18,730,766	18,843,828
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	924,518	944,948
Foreign currency translation adjustment	3,926	(16,999)
Total accumulated other comprehensive income	928,444	927,948
Total net assets	19,659,211	19,771,776
Total liabilities and net assets	27,123,316	25,691,731

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the three months ended June 30, 2026

(Thousands of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	9,400,505	9,824,656
Cost of sales	2,949,029	3,062,586
Gross profit	6,451,475	6,762,070
Selling, general and administrative expenses	5,660,249	6,076,208
Operating profit	791,226	685,862
Non-operating income		
Interest income	140	100
Dividend income	15,663	20,777
Insurance claim income	897	11,999
Income from recycling	3,232	3,796
Miscellaneous income	2,457	2,179
Total non-operating income	22,391	38,853
Non-operating expenses		
Interest expenses	423	143
Foreign exchange losses	2,438	388
Miscellaneous losses	106	522
Total non-operating expenses	2,968	1,054
Ordinary profit	810,649	723,661
Extraordinary income		
Gain on sale of non-current assets	-	621
Compensation income	-	18,797
Total extraordinary income	-	19,419
Extraordinary losses		
Loss on sales of non-current assets	-	1,915
Loss on retirement of non-current assets	500	2,726
Impairment losses	48,824	6,920
Total extraordinary losses	49,324	11,561
Profit before income taxes	761,324	731,519
Income taxes - current	143,756	40,322
Income taxes - deferred	17,916	214,734
Total income taxes	161,673	255,056
Profit	599,650	476,462
Profit attributable to owners of parent	599,650	476,462

Quarterly Consolidated Statement of Comprehensive Income

For the three months ended June 30, 2026

(Thousands of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	599,650	476,462
Other comprehensive income		
Valuation difference on available-for-sale securities	(45,682)	20,430
Foreign currency translation adjustment	(7,900)	(20,926)
Total other comprehensive income	(53,582)	(496)
Comprehensive income	546,068	475,966
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	546,068	475,966

(3) Notes to Quarterly Consolidated Financial Statements

(Notes to segment information, etc.)

[Segment Information]

For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

The Group's only business segment is "food services". Since other business segments are considered to be immaterial, segment information is omitted.

For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

The Group's only business segment is "food services". Since other business segments are considered to be immaterial, segment information is omitted.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Notes on going concern assumption)

Not applicable.

(Notes to statements of cash flows)

Quarterly Consolidated Statements of Cash Flows for the three months ended June 30, 2026 were not prepared. Depreciation for the three months ended June 30, 2026 (including amortization related to intangible assets) is as follows.

(Thousands of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Depreciation	206,240	243,878

(Significant subsequent events)

(Stock split and partial amendment to the Articles of Incorporation in connection with the stock split)

Pursuant to a resolution adopted at the meeting of the Board of Directors held on July 6, 2026, the Company will conduct a stock split and partially amend the Articles of Incorporation in connection with the stock split, effective August 31, 2026.

1. Overview of the stock split
   (1) Purpose of the stock split
   The purpose of the stock split is to lower the investment unit price of the Company's shares, thereby creating a more accessible investment environment, and to expand the investor base and improve the liquidity of the shares.
   (2) Method of the stock split
   Each share of common stock owned by shareholders recorded in the final register of shareholders on the record date of August 31, 2026, will be split into two shares.
   (3) Number of shares to be increased by the stock split

Total number of issued shares before the stock split	30,301,784 shares
Number of shares to be increased by this stock split	30,301,784 shares
Total number of issued shares after the stock split	60,603,568 shares
Total number of authorized shares after the stock split	200,000,000 shares

   (4) Schedule of the stock split

Date of public notice of the record date	August 12, 2026
Record date	August 30, 2026
Effective date	August 31, 2026

   (5) Impact on per share information
   Per share information assuming that the stock split was performed at the beginning of the previous fiscal year is as follows.

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Basic earnings per share for the quarter	¥9.95	¥7.90

   (6) Other
   There will be no change to the amount of stated capital as a result of this stock split.

2. Partial amendment to the Articles of Incorporation in connection with the stock split
   (1) Purpose of the amendment to the Articles of Incorporation
   In connection with the above stock split, the total number of authorized shares set forth in Article 6 of the Company's Articles of Incorporation has been amended pursuant to the provisions of Article 184, Paragraph 2 of the Companies Act.
   (2) Details of the amendment to the Articles of Incorporation

(Underlined portions indicate the amendments)

Current Articles of Incorporation	Amended Articles of Incorporation
ARTICLE VI (Total Number of Authorized Shares) The total number of shares authorized to be issued by the Company shall be <u>one hundred million (100,000,000)</u> shares.	ARTICLE VI (Total Number of Authorized Shares) The total number of shares authorized to be issued by the Company shall be <u>two hundred million (200,000,000)</u> shares.

   (3) Schedule of the amendment
   Effective date August 31, 2026